

COMMENTARY

I-O Psychology and management journal prestige in business schools: Do institutional versus individual views differ?

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This commentary was motivated by three observations from Highhouse et al.'s (2020) survey of SIOP members' perceptions of journal prestige: first, 52% of the 557 respondents (N = 290) were in business schools or schools of labor and industrial relations; second, the finding that "the most prestigious journals identified in our survey are also dominated by management scholarship, and nearly all of them have chief editors located in business schools" (p. 273); and third, the authors' conclusion that "the flight of prominent I-O psychologists from psychology departments to business schools has influenced the nature of the research published in our leading journals as well as the nature of topics pursued by I-O scholars" (p. 273).

Thus, this commentary focuses on the prestige of I-O psychology and management journals in business schools. Specifically, we compare the *individual* views of journal prestige that Highhouse et al. (2020) reported with institutional views of journal prestige based on our survey of business schools. This comparison reflects the well-established notion in multilevel theory that the same construct may have different meanings (i.e., is not isomorphic) across levels of analysis (Chan, 1998). In this case, assessments of journal prestige at the institution (i.e., business school) level may be different from the collective perceptions of the individual scholars within each institution. Journal prestige at the individual level represents the degree to which a journal is "widely admired [perceived] for publishing quality scholarship" (Highhouse et al., 2020, p. 273). In contrast, journal prestige at the institution level is often driven by an institution's emphasis on legitimacy and efficiency (e.g., reliance on external journal lists and rankings¹), as well as by administrator attributes (e.g., deans' functional backgrounds, values, and beliefs) and other factors such as institutional history and politics. Institutional assessments of journal prestige directly influence promotion and tenure (P&T) processes and decisions such that articles published in a specific journal often are assessed as a dichotomy ("A" or nothing) or a trichotomy ("A", "A-," or nothing) rather than on a continuum (e.g., A, A-, B+, B, etc.). In fact, most business schools adopt a dichotomy or trichotomy system for P&T purposes with as many as six "A" publications required for tenure at some research-intensive business schools (Glick et al., 2007).

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We thank Phil Bobko, Huy Le, Phil Roth, and Frank Schmidt for their comments on an early version of this commentary.

¹For example, Texas A&M/University of Georgia (TAMUGA) Rankings of Management Department Research Productivity (http://www.tamugarankings.com), the UTD Top 100 Business School Research Ranking (https://jindal. utdallas.edu/the-utd-top-100-business-school-research-rankings/), the FT Research Rank (https://www.ft.com/content/3405a512-5cbb-11e1-8f1f-00144feabdc0), and the Academic Journal Guide (https://charteredabs.org/academic-journal-guide-2018/ or https://facultystaff.richmond.edu/~tmattson/AJG%202018%20Journal%20Guide.pdf).

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Survey of management scholars in business schools

In November 2017, the first author created an institution-by-journal matrix and shared it with at least one faculty member at about 100 business schools with the following instructions:

We believe that it would be very useful to compile and share information about what journals are viewed as top-tier ("A") journals that count for promotion and tenure (P&T) at different business schools as there is some variation across schools. "A-" is a bit below "A," but counts for P&T when combined with publications in other A journals.

As of February 2020, 80 schools have participated in the survey, 71 of which reside across 34 states in the United States and nine that reside outside of the United States (two schools in Australia, one in Canada, two in Hong Kong, three in Singapore [one of which also has a primary campus in France], and one in the UK). We verified the accuracy of the data by comparing them with the formal journal lists obtained from a department chair or senior faculty member at roughly a half of the schools included in the survey. Nonetheless, some of the data may be outdated or inaccurate.

Of the 80 schools represented, 72 (90%) reported that they had a formal list of top-tier journals for P&T purposes and eight (10%) schools reported they did not have a formal list. ² Table 1 provides results for the 72 schools that have a formal list. All of these schools consider *Academy of Management Journal (AMJ)*, *Academy of Management Review (AMR)*, and *Administrative Science Quarterly (ASQ)* as top-tier journals. Further, nearly all schools view *Strategic Management Journal (SMJ*; 71, 99%), *Journal of Applied Psychology (JAP*; 70, 97%), and *Organizational Science (OS*; 67, 93%) as top-tier, and most schools consider *Organizational Behavior and Human Decision Processes (OBHDP*; 52, 72%) a top-tier outlet. In addition, roughly half of the schools view *Management Science (MS*; 41, 57%), *Personnel Psychology (PPsych*; 37, 51%), and *Journal of Management (JOM*; 35, 49%) as top tier. Other journals considered top tier by some schools include *Journal of International Business Studies (JIBS*; 17, 24%) and *Journal of Business Venturing (JBV*; 12, 17%). Finally, many of these journals are viewed as "A-" journals in business schools that use a tiered system (see Table 1), including *PPsych* and *JIBS* (both 13 additional schools), *JOM* (11 additional schools), *JBV* (six additional schools), *OS* (three additional schools), *MS* (two additional schools), and *JAP* (one additional school).

We note several key differences between these institution-level results and the individual-level journal prestige ratings that Highhouse et al. (2020) reported. First, Highhouse et al. noted that "JAP and PPsych continue to be the flagship journals in I-O psychology" (p. 273). Although PPsych is perceived to be the third most prestigious journal at the individual level among management scholars (see Table 3 of Highhouse et al., 2020), it is considered noticeably less prestigious at the institutional level (see Table 1 of the current study). Interestingly, this tendency is somewhat stronger in business schools outside of the United States. Second, Organizational Research Methods is perceived to be the sixth most prestigious journal among management scholars (see Table 3 in the Highhouse et al.), but few business schools consider it an A-level journal. Third, although most business schools view SMJ as top tier, this journal was not included in

²Among the 72 schools with a formal journal list for P&T purposes, one school participated two times given their unique institutional structure (the Darden Graduate School of Business and the McIntire School of Commerce at the University of Virginia). Two schools of labor and industrial relations participated, but they reportedly do not have a formal journal list given their multidisciplinary composition of faculty. Some schools have a journal list for summer funding purposes, but we did not include them in the analysis (additional information can be found at https://docs.google.com/spreadsheets/d/44quiRQ7f4UU6YaFM6]Gzsp3Qnvn1CVMrw-OLsGoLynE/edit#gid=0).

³More detailed results (e.g., Ns and percentages based on whether journals are considered A or A-) can be found using the link in Footnote 2.

Table 1. Indicators of the Prestige of I-O and Management Journals

		Prestige indicator							
	Current study ^a (Institutional views)			Highhouse et al. (2020)	External journal rankings/lists				
Journal	Α	A-	A or A-	Perceived Prestige	TAMUGA	UTD	FT 50	AJG	
Academy of Management Journal	100%	0%	100%	2.91	YES	YES	YES	4*	
Academy of Management Review	100%	0%	100%	2.78	YES	YES	YES	4*	
Administrative Science Quarterly	100%	0%	100%	2.62	YES	YES	YES	4*	
Journal of Applied Psychology	97%	3%	100%	2.95	YES	NO	YES	4*	
Journal of Business Venturing	17%	8%	25%	NA	NO	NO	YES	4	
Journal of International Business Studies	24%	18%	42%	NA	NO	YES	YES	4*	
Journal of Management	49%	15%	64%	2.76	NO	NO	YES	4*	
Management Science	57%	3%	60%	NA	NO	YES	YES	4*	
OBHDP	72%	14%	86%	2.55	YES	NO	YES	4	
Organization Science	93%	4%	97%	NA	YES	YES	YES	4*	
Personnel Psychology	51%	18%	69%	2.88	YES	NO	NO	4	
Strategic Management Journal	99%	0%	99%	NA	YES	YES	YES	4*	

Note. A = counts for P&T. A- = counts for P&T when combined with publications in other A journals. The values in the "perceived prestige" column are based on the prestige ratings by 290 management scholars (also SIOP members) reported in Table 3 of Highhouse et al. (2020). The survey used a 3-point scale where 3 = a journal that publishes uniformly high-quality studies in terms of both content and method and 1 = a journal that routinely publishes low-quality research with suspect methodology. NA = not available. TAMUGA = the Texas A&M/University of Georgia Rankings of Management Department Research Productivity; UTD = The UTD Top 100 Business School Research Ranking; FT = Financial Times 50 journals; AJG = the Academic Journal Guide. The AJG "4" journals are those that are recognized worldwide for excellence and the AJG "4" journals represent top journals in their field.

Highhouse et al.'s research, nor were MS, JIBS, or JBV, which some or many of the business schools in our survey consider top tier. Fourth, we asked survey respondents to list any less-traditional management journals their schools view as top tier. Several journals were mentioned multiple times, including Journal of Personality and Social Psychology, Journal of Experimental Social Psychology*, Personality and Social Psychology Bulletin*, Psychological Review*, Psychological Science*, Psychological Bulletin*, American Sociological Review*, American Journal of Sociology*, and Entrepreneurship Theory and Practice*. Many of these journals (marked with an asterisk) were not included in Highhouse et al.'s study.

We also note some similarities and differences between the results of our institution-level survey and external journal lists and rankings. On one hand, the more "macro" management journals the business schools in our survey tend to view as top tier are similar to the macro journals in the external lists and rankings. For instance, *AMJ*, *AMR*, *ASQ*, *OS*, and *SMJ* appear in the UTD, FT 50, and TAMUGA lists. On the other hand, there is less convergence regarding the more "micro" journals. For example, although nearly all the business schools in our survey view *JAP* as an A-level journal, it is not included in the UTD list. Similarly, *OBHDP* is viewed as an A-level journal by 72% of the business schools in our survey, but it is not in the UTD list and is rated as a "4" rather than "4*" journal by the AJG. Moreover, although *PPsych* is viewed as an A-level journal by more than half of business schools (and as an A- journal by several other schools), it is not included in the UTD or FT 50 lists and it is a "4" rather than "4*" journal in the AJG.



And, *JOM* is considered an A-level journal by almost half of business schools (and is viewed as an A- journal by others), but this journal does not appear in either the TAMUGA or UTD lists.

Viewed from a construct validity perspective, such differences suggest that some of these journal lists may be deficient or contaminated as measures of research quality.⁴ From a decision-making perspective, these differences are concerning because these external lists might influence business schools to limit the already relatively small number of top-tier journals available to scholars interested in topics that are not a good fit for more macro-oriented journals. For instance, micro-oriented scholars in business schools that rely on the UTD journal list may have only one or two top-tier journals (i.e., *AMJ* and possibly *OS*) to which they can submit their work.

Although this commentary focuses primarily on the institutional-level prestige of *individual journals*, we briefly examine the similarity of *top-tier journal lists* across institutions.⁵ The data we could access show that 32 (44%) of the business schools in our survey include all journals in the TAMUGA list in their list of top-tier journals, and most schools include all TAMUGA journals except one or two journals (e.g., *PPsych* and/or *OBHDP*). Thus, the top-tier journal lists of many business schools appear to overlap more with the TAMUGA list than with the other journal lists.⁶ Future research should examine what institutional factors influence similarities and differences in top-tier journal lists across institutions.

In closing, we thank Highhouse et al. (2020) for continuing the dialogue regarding journal prestige, and we hope our survey of business schools and commentary provide an additional perspective on this important topic. For example, administrators (e.g., deans, department chairs, and P&T committees) may find this commentary useful for developing or revising their journal lists. For current and aspiring scholars, the present findings might help them better understand the journals business schools tend to view as prestigious and consider in P&T decisions. The findings could be particularly interesting to scholars who are considering moving from a psychology department to a business school or from their current business school to a different business school.

Finally, we are concerned that too much attention to extrinsic motivators such as journal rankings and impact factors may detract I-O psychology and management scholars from pursuing research questions that are intrinsically motivating and could influence theory and practice, for example, studies that have important implications for research or practice but that do not make a strong enough theoretical contribution for some top-tier journals. At the same time, naïveté and ignorance concerning this matter are not bliss. We encourage scholars to try to find a balance between extrinsic and intrinsic motivators in assessing potential outlets for their work. Furthermore, we encourage institutions to consider multiple factors and sources of evidence to evaluate faculty research productivity and not rely solely on any particular journal list or ranking.

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⁴One example of potential contamination is that the FT 50 list includes journals such as *Human Relations* and *Human Resource Management*. Although both are respected journals that publish quality research, neither were mentioned by any of the business schools in our survey or were rated as highly prestigious in Highhouse et al.'s (2020) survey.

⁵We thank an anonymous reviewer for this suggestion.

⁶The UTD list is quite narrow by excluding several micro-oriented top-tier journals that are included in other journal lists and considered to be top tier ("A") by most business schools (e.g., *JAP* and *OBHDP*). In contrast, the FT 50 and AJG lists are quite broad by including some management journals that are not considered to be top tier by most business schools (e.g., *Human Resource Management* in the FT 50 list) and some non-management journals that are not included in other journal lists (e.g., *American Journal of Sociology* in the AJG list). Thus, these journal lists do not appear to overlap substantially with the top-tier journal lists of many business schools.

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Cite this article: Oh, I.-S. and Van Iddekinge, C.H. (2020). I-O Psychology and management journal prestige in business schools: Do institutional versus individual views differ? *Industrial and Organizational Psychology* 13, 307–311. https://doi.org/10.1017/iop.2020.58

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